



**MARIN HEALTHCARE DISTRICT
BOARD OF DIRECTORS**

REGULAR MEETING

**Tuesday, October 9, 2018 @ 7:00 pm
Marin General Hospital, Conference Center**

MINUTES

1. Call to Order and Roll Call

Chair Ann Sparkman called the Regular Meeting to order at 7:00 pm.

Board Members Present: Chair Ann Sparkman; Vice Chair Jennifer Hershon; Secretary Jennifer Rienks; Director Larry Bedard, MD; Director Harris Simmonds, MD

Staff Present: Lee Domanico, CEO; Jon Friedenber, COO; Jim McManus, CFO; Joan McCready, Director of Quality Management; Michael Lighthawk, Executive Assistant

Counsel Present: Colin Coffey

2. General Public Comment

There was no public comment.

3. Approval of Agenda

Director Simmonds moved to approve the agenda as presented. Director Bedard seconded. Vote: All ayes. Agenda approved.

4. Approval of Minutes of Special Open Meeting/Board Study Session of Sept. 11, 2018

Director Simmonds moved to approve the minutes as presented. Chair Sparkman seconded. Vote: All ayes. Minutes approved.

5. Approval of Minutes of Regular Meeting of Sept. 11, 2018

Director Simmonds moved to approve the minutes as presented. Chair Sparkman seconded. Vote: All ayes. Minutes approved.

6. Approval of Revised Conflict of Interest Code

Director Simmonds moved to approve the Conflict of Interest Code as amended. Director Rienks seconded. Vote: All Ayes. Motion approved.

7. Review of MGH Performance Metrics and Core Services Report, Q1 2018

Mr. Domanico stated that all Tier 1 and Tier 2 metrics and services are in compliance as required by the MGH Bylaws, and that the MGH Board of Directors reviewed and approved this report at their meeting of Sept. 4, 2018.

Mr. Friedenber addressed the HCAHPS patient satisfaction scores (Schedule 1). Q1 2018 experienced unprecedentedly high surge of inpatients admitted through Emergency Dept.,



and the high census figures have affected patient satisfaction scores. The surge eased in Q2 and Q3, and more favorable scores are forthcoming. He explained the scores' rankings as elements of percentiles rather than averages. He noted that "Pain Management" scores are no longer required by Medicare (CMS), since such a requirement may tend to influence and increase over-use of opioids. Regarding patient satisfaction with "Doctors," Mr. Domanico noted that since 2015 this score has increased on an average of 2 points per year.

Mr. McManus noted in Finance (Schedule 2) that lower EBIDA reflects revenue challenges and higher costs in 2018. Challenges will continue into 2019, and a Transformation Plan is in place to face those challenges, as will be reported to this Board in future meetings.

Ms. McCready addressed the Clinical Quality Reporting Metrics (Schedule 3). As per CMS, the reporting format shows some data by quarter that was previously shown by month; Secretary Rienks expressed preference for more details as in previous reports. Ms. McCready noted that CMS reporting requirements are undergoing further changes that will be reflected in future quarterly reports.

In the Community Benefit Summary (Schedule 4), Mr. Domanico noted that the funding provided for the MHD 1206(b) clinics is to allow the clinics to break even.

8. MGH & MHD Boards Joint Nominating Committee

a. First Reading of UCSF Nominees to the MGH Board of Directors, Mark Laret, and Joshua Adler, MD

Mr. Domanico reported that the MGH-MHD Boards Joint Nominating Committee met with the two UCSF nominees ("Special Member Nominees" in accordance with the MGH Bylaws) for MGH Board membership, and is unanimously recommending them to MHD Board for approval. In accordance with the MGH Bylaws, this is the first reading of the candidates, and the second reading and vote will occur at the next MHD Board meeting on November 13. If approved, they will join the MGH Board at the next regular meeting on December 4.

Director Bedard inquired about the installation of EPIC (electronic health record system) from UCSF. Mr. Friedenbergl explained that July 2019 is scheduled for outpatient records, and September 2020 at the earliest for inpatient.

9. Committee Meeting Reports

a. Finance & Audit Committee

Director Bedard reported that the Committee did not meet last month. The next meeting will be a Special Study Session on October 23

b. Lease & Building Committee

Director Simmonds reported that the Committee did not meet last month. The Committee is presenting the next in the MHD Community Health Seminar Series on October 16 on the subject of "Men's Health."



10. Reports

a. District CEO's Report

MGH 2.0 construction continues on budget and on schedule for completion in January 2020, with first patient in June 2020. Windows should be in place by November 1 ahead of the rainy season. Use of contingency funds is lower than anticipated.

b. Hospital CEO's Report

Mr. Domanico reported that financial challenges continue. This year has not shown as rapid growth in outpatient volume as in previous years, down 2% from last year. With new programs now in place, we can expect growth in outpatient volume. Growth in inpatient volume has been significant, but with lower margins weighted towards Medicare.

The MGH Foundation Annual Golf Tournament was Sept. 24, sold out, raised nearly \$400,000 for the vascular program.

c. Chair's Report

Chair Sparkman had nothing further to report.

d. Board Members' Reports

Secretary Rienks attended the ACHD Annual Meeting in San Diego in Sept. Michelle Tracy, MGH Director of Emergency/Trauma, presented on MGH's "Ouchless ER" and was very well received. Sheree Lowe, CHA VP of Behavioral Health, presented on advances that are being made in providing psychiatric care state-wide. Gov. Brown signed a bill requiring hospitals to screen women for post-partum depression.

Director Bedard reported that discussion at the ACHD Annual Meeting included that of 43 district hospitals, only 6 have inpatient psychiatric beds. MGH has 17 beds, in which out-of-County patients must also be accommodated: Mr. Friedenberg noted that MGH has the only inpatient psychiatric unit between the Golden Gate Bridge and the Oregon border that takes MediCal patients. Medicaid imposes further restrictions on reimbursement. He also remarked on the recent FDA approval of Epidiolex, the cannabidiol for the treatment of severe seizures. He recently gave a talk to a veterans' group on medical cannabis for treatment of PTSD and chronic pain.

11. Adjournment

Chair Sparkman adjourned the meeting at 8:10pm.